

TransactionWatch

Weekly Newsletter For Payments Executives That Covers The Most Important And Relevant Merchant Acquiring Deals And Activity **Week of:** April 4th – April 8th

This report is based upon information considered reliable by The Strawhecker Group® (TSG), but the accuracy and completeness of such information is not guaranteed or warranted to be error-free. Information provided is as reasonably available, not to be deemed all inclusive. TSG assumes no obligation to update the content hereof. This report is subject to the terms and conditions of a separate license with recipient, is further protected by copyright under U.S. Copyright laws and is the property of TSG. Recipient may not copy, reproduce, distribute, publish, display, modify, create derivative works, transmit, exploit, or otherwise disseminate any part of this report except as expressly permitted under recipient's license with TSG. The Strawhecker Group (TSG) is not endorsed, sponsored by, or in any other way affiliated with any companies identified in this presentation. The trademarks of third parties displayed herein are the property of such parties, and, are provided merely for identification purposes. TSG claims no rights therein. This document has not been prepared, approved or licensed by any entity identified in this report.

© Copyright 2021. The Strawhecker Group ®. All Rights Reserved.



Table of Contents

Deal Activity Summary

B2B Payment Network

Historical M&A Tracker

Headline News

Partnership Activity

Management Changes

TSG Payments Index

TSG Buy/Sell Services

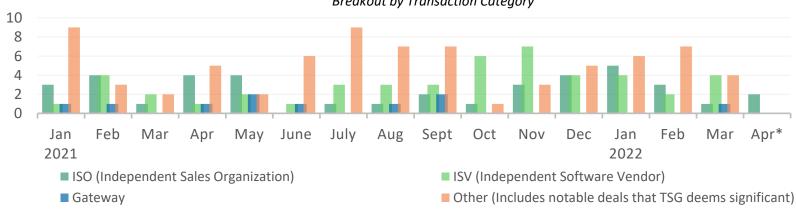
This Week's M&A Overview

M&A momentum pursues within the payments industry as we head into the second quarter of the year. To kick things off, Payroc announced this week their acquisition of Iroquois Merchant Services, a Tennessee-based Elavon ISO that focuses on the local government and non-profit market verticals. Iroquois has established a network of more than 100 referral partners, which has helped allow them to grow their presence across all 50 states. In addition, Iroquois has processed for over 10,000 clients and handles approximately \$2 billion in annual volume. As this transaction closes, Payroc plans to expand Iroquois's presence beyond the U.S. as well as increase its focus towards integrated payments within ISVs. Separately, the private equity group Advent International announced it has acquired a majority stake in MangoPay, a European end-to-end payments solution provider for online marketplaces. As part of this deal, Crédit Mutuel Arkéa, a France-based banking group, will remain a minority shareholder.

In other M&A news, Mastercard has completed their acquisition of Dynamic Yield, a personalization platform and decision engine, from McDonald's. This transaction was initially announced in December of 2021 for an undisclosed sum.

2021 - 2022 YTD M&A Activity

Breakout by Transaction Category



*As of publication.

Note: TSG's selected M&A activity monitors specific markets relating to the acquiring industry and the general payments market.



Navigating Through The B2B Payment Network

The B2B Payment Network has evolved significantly. Are you up to speed on the market opportunities currently available? TSG has proven results of helping clients <u>navigate the emerging B2B space</u>. Whether starting new or improving the program you already have, there are critical questions you must ask.

LOOKING TO START A NEW AP PROGRAM?

- Do you know there is a simple way to start this program at no cost to you?
- Do you know how much additional revenue you could potentially be generating?
- Are you aware that you could be reducing manual processes and costs?
- Are you looking for a way to **improve** reconciliation processes for yourself and your suppliers?

DO YOU ALREADY HAVE AN AP PROGRAM?

- How **old** is your AP program?
- Are you **optimizing your returns**? Do you know you could potentially be leaving money on the table?
- The competition among AP Automation companies is aggressive when bidding for new business, do you know how your program compares against the industry?
- Are you looking to exceed supplier acceptance targets?

Whether you're looking to start a new program or improve your current accounts payable system, The Strawhecker Group is fully equipped to guide you through this initiative. TSG can help you partner with the right issuer to derive the most benefit from your program and maximize your ROI.

For more information, please email lnfo@thestrawgroup.com





Historical M&A Tracker

Transaction History: January 2022 – March 2022

Transaction Categories:



ISO Independent Sales Organization



ISV Independent Software Vendor



Gateway



Other Includes notable deals that TSG deems significant

Transaction Category	Buyer	Seller	Purchase Amount (\$ million)	Date
ISO	Advent International	MangoPay	- (Majority Stake)	4/6/2022
ISO	Payroc	Iroquois Merchant Services	-	4/4/2022
ISV	Medius	OnPay Solutions	-	3/29/2022
Other	Papaya Global	Azimo	-	3/28/2022
Other	Apple	Credit Kudos	\$150	3/23/2022
ISV	Razorpay	IZealiant Technologies	-	3/16/2022
ISO	Exela Technologies	Corduro	-	3/14/2022
Gateway	North American Bancard	PayTrace	-	3/8/2022
ISV	PPRO	Alpha Fintech	-	3/8/2022
ISV	Fleetcor	Levarti	-	3/3/2022
Other	Shift4	Finaro	\$575	3/1/2022





Historical M&A Tracker

Transaction History: January 2022 – March 2022

Transaction Category	Buyer	Seller	Purchase Amount (\$ million)	Date
Other	Shift4	The Giving Block	\$300	3/1/2022
Other	Zip	Sezzle	\$356	2/27/2022
Other	Evertec	BBR	\$60	2/24/2022
Other	TreviPay	Baton Financial Services	-	2/23/2022
ISV	Chargebee	Numberz	-	2/23/2022
ISO	DNA Payments	First Payment Merchant Services	-	2/15/2022
ISV	BillTrust	Order2Cash	-	2/15/2022
Other	Madison Dearborn Partners	MoneyGram	\$1,800	2/15/2022
Other	FIS	Payrix	-	2/14/2022
ISO	DNA Payments	Card Cutters	-	2/9/2022
Other	Fiserv	Finxact	\$650	2/7/2022
ISO	Payliance	Secure Payment Systems	-	2/2/2022
Other	DNA Payments	Kwalitas	-	2/1/2022
ISV	Trust Payments	WonderLane	-	1/31/2022
ISO	Till Payments	ZIPS	-	1/27/2022
ISO	Paystone	Canadian Payment Services	-	1/26/2022
Other	JP Morgan	Viva Wallet	- (49% stake)	1/25/2022





Historical M&A Tracker

Transaction History: January 2022 – March 2022

Transaction Category	Buyer	Seller	Purchase Amount (\$ million)	Date
Other	Stripe	BBPOS	-	1/21/2022
Other	Plaid	Cognito	\$250	1/20/2022
Other	Paya	VelocIT	-	1/19/2022
ISO	Celero Commerce	OMEGA Technology	-	1/18/2022
ISV	NMI	IRIS CRM	-	1/18/2022
ISO	Payroc	East Commerce	-	1/13/2022
ISV	Foodics	POSRocket	-	1/10/2022
ISV	PayFacto	iShopFood	-	1/6/2022
Other	VeriCheck	ACHWorks	-	1/6/2022
ISO	Corsair	Aurora Payments	- (Majority Stake)	1/4/2022
Other	REPAY	Payix	\$115	1/3/2022
ISV	Mastercard	Dynamic Yield	-	12/21/2021
Other	Thoma Bravo	Bottomline Technologies	\$2,600	12/17/2021
ISO	EVO Payments	National Bank of Greece (51% stake in Merchant Acquiring Unit)	\$180	12/16/2021
ISV	Flywire	WPM Education	-	12/15/2021
ISO	Celero Commerce	Everest Payment Solutions	-	12/14/2021
ISO	Mercado Libre	Redelcom	-	12/13/2021





Mastercard Strengthens Consumer Engagement Services With Close of Dynamic Yield Acquisition

BusinessWire | April 4th, 2022

Mastercard has completed its acquisition of Dynamic Yield from McDonald's. Dynamic Yield—a state-of-the-art personalization platform and decision engine company—strengthens Mastercard's suite of consumer engagement and loyalty services that help brands deliver more effective and trusted customer experiences across channels.

worldpay from FIS

Worldpay from FIS Becomes First Global Merchant Acquirer to Offer Direct USDC Settlement, Driving Digital Currency Adoption to Businesses

BusinessWire | April 6th, 2022

Financial technology leader FIS announces that its Worldpay from FIS business will be the first global merchant acquirer to offer merchants the ability to receive settlement directly in USD Coin (USDC), a fully reserved dollar digital currency. Stablecoins are a type of cryptocurrency pegged to a 'stable' reserve asset (such as the U.S. dollar) and can be redeemed one-to-one. USDC is one of the fastest growing, regulated dollar digital currencies with more than \$51 billion in circulation as of April 2022.

BlueSnap

BlueSnap Launches Embedded Payments Suite to Help Software Platforms Maximize Revenue Globally

PR Newswire | April 7th, 2022

BlueSnap, a global payment orchestration platform committed to helping B2B and B2C businesses accept and optimize payments around the world, has launched its Embedded Payments and Payfac-as-a-Service offering for software platforms looking to scale their customer base globally. BlueSnap has been helping software platforms monetize their payments for several years with their Integrated Payments for Platforms.





TSYS names Zwipe and adds insight to the previously announced partnership in North America

PR Newswire | April 4th, 2022

With reference to Zwipe's announcement on 15 December 2021, biometric fintech pioneer Zwipe can confirm that TSYS, a leading global provider of payment services to card issuers (and part of Global Payments Inc, a member of the S&P 500), chose to work with Zwipe to bring biometric payment cards into the North American market and beyond. This follows today's release of TSYS's feature article on the partnership with Zwipe and their intentions with biometric payment cards.



Visa and PopID Form Partnership to Launch Facial Verification Payments in the Middle East

PR Newswire | April 5th, 2022

PopID, a consumer authentication service, and Visa, the world's leader in digital payments, announced a partnership to collaborate on launching facial verification payment acceptance in the Middle East region. The goal of the partnership is to provide cardholders with new safe, secure, and innovative ways to pay.

Other Notable Partnerships:

- Mollie Payments collaborates with WooCommerce to launch their payments services in the UK.
- NatWest partners with Bottomline to reduce unauthorized push payment fraud across the UK.
- Papaya Global teams up with Mesh Payments for expense management solutions for remote workers.
- Raistone partners with Mastercard on working capital payments for SMBs.
- Mollie Payments partners with Recharge of offer an end-to-end subscription solution.



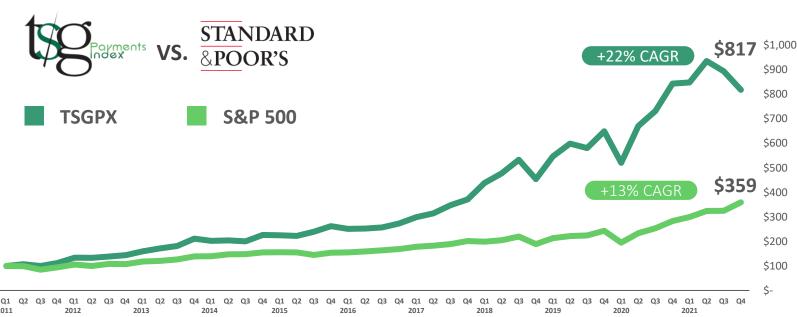


Paysafe Announces Bruce Lowthers As The Company's New CEO And Executive Director

Paysafe announced this week the appointment of Bruce Lowthers to serve as the company's CEO and Executive Director. Lowthers will succeed Philip McHugh and will join the company at the beginning of May. Lowthers joins Paysafe following his 15-year tenure at FIS where he most recently served as President.

Date Announced	Company	Personnel	New Position	Previous Position
4/4/2022	Synchrony	Kamila Chytil	Board of Directors Member	Current Executive VP and COO at DentaQuest
4/5/2022	Paynetics	Andy Patton	Chief Commercial Officer	Go to Market Lead, DACH Region at Nets Group
4/7/2022	Paysafe	Bruce Lowthers	CEO and Executive Director	President at FIS







Payments companies have been thriving in recent years and are becoming more valuable and profitable for the company and its investors. With strong earnings year after year, many payments companies are rapidly increasing their market capitalization and gaining the attention of additional stakeholders.

The chart displays the performance of a \$100 investment in an index of selected payments companies which represent the "TSG Payments Index" – this index is calculated on a value weighted basis using market capitalization and is compared to the S&P 500 which is also calculated using the same methodology. A \$100 investment in the TSGPX in Q1 2011 would be valued at approximately \$817 in Q4 2021, as compared to \$359, if invested in the S&P 500.

On average, payments companies grow at a compounded rate that is **9% higher** than that of the industry average. This growth rate is more than double of the industry average and represents the attractiveness of the payments market. The Payments Index is depicted to portray the growing nature of the payments market and hints at where this market is headed in the coming years.



Buy-Side

Buyers use TSG's due-diligence subject matter experts for support on a variety of key decision
criteria can affect the value of the property. TSG assists buyers by acting as their advisor as they
evaluate the financial value, benchmarking key performance metrics, determine risk, and evaluate
the value of any technology assets.

Sell-Side

• The key factor in a successful asset sale is understanding the true value of your enterprise. Value is defined as the "amount a buyer is willing to pay." TSG has a pulse of the market and performs an extensive evaluation of value drivers to ensure potential "sellers" understand the value of their company in the marketplace – prior to starting the sales process. In addition, buyers can use the data to assess offers that have been received for an accurate and fact-based assessment of the offer.

Private Equity

 TSG can help private equity firms understand the landscape before investing and can build a market analysis to determine which investment is the best fit to create the highest ROI. TSG provides investors and financial institutions with the documented valuation information needed to support funding events.

Restructuring & Re-Capitalization

 TSG can facilitate strategic exercises to help forge a new path ahead and can help with implementation of a new structure to ultimately maximize the value and performance of the entity.







TSG Buy/Sell Consulting Services

TSG Has Advised For Many Leading Companies in the Payments Industry

GI PARTNERS

on its investment in





In a debit card sponsorship portfolio sale to





In the acquisition of





In the acquisition of





In the acquisition of





sale to

Paysafe:



On their funding event with





On their funding event with





In the acquisition of





In due diligence support of its investment into





In its sale to





In a merchant portfolio purchase from





In its merger with





On the organization of its joint venture with





On their investment in





In the acquisition of







In acquisition of the operation assets of





In the acquisition of

Primax



On their joint venture with



NETWORK



ANALYTICS + CONSULTING

The Strawhecker Group (TSG) is a fast-growing analytics and consulting firm. The company serves the entire payments ecosystem, from fintech startups to Fortune 500 companies. The firm provides its clients with advisory services, research and analytics to help them plan and execute their strategic initiatives. Based in Omaha, a recognized payments industry hub, TSG is an established leader in this high-growth, ever-evolving space.



40+

Of the top 50 merchant acquirers served, including 9 of the top 10



250+

Completed payments company valuations; as well as ~30 buy/sell/investment advisements



1,000+

Clients advised, including many in the Fortune 500



23+ Years

Average
Associate
experience in the
payments industry



3.7+ Million

Card-accepting merchants in TSG's AIM analytics platform, driving millions of dollars in ROI for its users